# Annexation Update: Fiscal Analysis

Committee of the Whole

Lake Washington West Hill 2008 Population: 14,900 Renton 2008 Population: 82,063 2008 Population:8,200 Fairwood 2008 Population: 27,700 Lake Young

July 2010



# **Annexation by Election - Process**

- 1. 10% of voters submit petition
- 2. King Co. certifies petition
- \* 3. City Council accepts/rejects/modifies boundary
- 4. City sends to BRB within 180 days
  - 5. BRB reviews proposal
- 6. City Council asks for election whether & when
  - 7. Election by PAA voters
- \* 8. If simple majority vote "yes," City Council adopts annexation ordinance and sets effective date



## Fairwood: Where We Are

- October 2008: 10% Notice of Intent petition
- December 2008: Certified by KC Elections
- City of Renton action was held in abeyance
- Following the November 2009 failed incorporation vote,
  Renton City Council adopted a resolution calling for an
  annexation election in November 2010. (Consolidated area as
  one annexation)
- March 2010: Boundary Review Board heard and approved
- Through August 2010: Provide information to Fairwood area residents





# Fairwood - Assumptions

#### Fiscal Analysis

- Extend existing Renton services if annexed.
- Capital needs to meet Renton standards.
- Qualify for and use the .1% sales tax and use tax rebate.

#### Timing

- November 2, 2010 election
- If voters approve plan for July 2011 effective date
- Phased services (up to one year)





## **Fairwood Fiscal Analysis**

#### Services

- Fire/EMS: Fire District 40 contract ends (\$4.6M loss); assets transfer
- Parks options: all parks, no parks, only Boulevard Lane, Renton Park
- Police: 2 patrol districts
- Streets: Maintain 150 additional street lane miles
- Unsuccessful request for King County support:
  - Equipment costs (one-time): \$3.7M
  - Annual capital (parks, surface water, streets): \$4.0M

### City General Fund (67 FTE)

2012 Costs 2012 Revenues \$13.1 \$11.3M + \$2.2M

Net Operating Cost \$346,000

\$1.2M \$0.9M Net Enterprise Cost (\$322,000)

**Enterprise Funds (15.5 FTE)** 

2012 Costs 2012 Revenues





# **Fairwood Fiscal Analysis**

	Fairwood PAA (July 2011)	2011	2012	2017	2022
	Expenditures (\$000)	5,734	13,164	15,824	19,022
	Subtotal Expenditures	5,734	13,164	15,824	19,022
Gen	Resources from PAA	4,687	11,260	12,581	14,095
era	State Sales Tax Credit	1,088	2,250	2,498	-
eneral Fund	Subtotal Revenues	5,775	13,510	15,080	14,095
pu	Net Resources	41	346	(744)	(4,927)
	Shortfall (% of expenditures)	1%	3%	-5%	-26%
E	Expenditures (\$000)	443	1,263	1,518	1,825
ter	Revenues	232	941	1,014	1,092
Enterprise	Net Resources	(212)	(322)	(504)	(733)
	One-time equipment/contracts	(3,751)			
	General Fund	2,988			
Unf	Enterprise Funds	763			
Unfunded	Capital program (annual)	(4,041)			
ed	Parks	231			
	Streets/Transportation	2,800			
	Surface Water	1,010			



## **Fairwood Fiscal Analysis - Operations**

	Staffing	One-Time	Early	July	Full Year		
General Fund: Operating Costs	FTE	2011	2011	2011	2012	2017	2022
Police	31.00	\$435,395	\$2,451,210	\$2,451,210	\$3,964,263	\$4,765,439	\$5,728,534
Public Works (Transportation, Maintenance)	10.50	\$1,085,000		\$311,109	\$1,316,102	\$1,582,086	\$1,901,825
Fire & Emergency Services	-			\$2,262,561	\$4,904,455	\$5,895,644	\$7,087,152
Community & Economic Development	7.00	\$200,000		\$196,417	\$694,119	\$834,400	\$1,003,032
Community Services	10.50	\$999,885		\$198,270	\$1,081,328	\$1,299,864	\$1,562,567
Finance and Information Services	2.00	\$175,265		\$110,995	\$221,989	\$266,853	\$320,784
Human Resources & Risk Management	2.72	\$92,568		\$71,520	\$198,445	\$238,551	\$286,762
Executive/Legislative/Judicial	4.50	\$0		\$132,003	\$711,511	\$855,308	\$1,028,165
City Attorney	1.00	\$0		\$0	\$71,520	\$85,974	\$103,349
General Fund Operations	68.22	\$2,988,113	\$2,451,210	\$5,734,085	\$13,163,731	\$15,824,119	\$19,022,170
General Fund: Operating Revenues							
State Sales Tax credit - 2nd .01%				\$1,087,876	\$2,249,615	\$2,498,265	\$0
Property Tax				\$2,801,000	\$5,602,000	\$6,034,945	\$6,501,350
Utility Tax				\$797,333	\$2,392,000	\$2,910,234	\$3,540,744
Sales Tax				\$353,333	\$1,060,000	\$1,199,293	\$1,356,890
Sales Tax-Criminal Justice				\$175,000	\$525,000	\$593,989	\$672,044
State Shared Revenues				\$259,000	\$777,000	\$837,050	\$901,740
Gambling Tax				\$3,333	\$10,000	\$10,773	\$11,605
Permit Fees				\$134,000	\$402,000	\$433,068	\$466,537
Fines & Forfeits				\$84,040	\$252,120	\$271,605	\$292,596
Cable Franchise Fees				\$75,667	\$227,000	\$276,180	\$336,015
Recreation Fees				\$0	\$0	\$0	\$0
Business License Fees				\$4,400	\$13,200	\$14,220	\$15,319
General Fund Operating Revenues				\$5,774,983	\$13,509,935	\$15,079,622	\$14,094,842
NET OPERATING REVENUES				\$40,898	\$346,204	(\$744,497)	(\$4,927,329)

# Managing the "Gap"

 Renton can manage the cost and revenue balance to be able to provide services to Fairwood if voters approve.

#### How?

- Phase election and effective date
- Enterprise funds: rates
- One time/Transition
  - Manage costs, phase purchases and/or staffing implementation
- Capital
  - Make realistic project scoping and priorities
  - Match with grant sources
- Long-term: when sales tax credit expires (2022)
  - Expect some level of economic development/revitalization
  - Debt retirement





## **Fairwood Outreach**

## **Providing Information: Effects of Annexation**

- GovDelivery (explore)
- Update City website (now)
- Homeowners Associations (June-July 2010)
- Answer inquiries
- Mailing all Fairwood households (August 2010)
  - Joint with King County
  - Neutral, factual
  - Focused on services
  - Review panel
  - PDC review
- Open House (early September 2010)





## West Hill: Where We Are

- 2008: 10% Notice of Intent petition calling for West Hill annexation by election submitted and certified
- 1/2009: Renton City Council accepted petition
- 6/2010: Boundary Review Board approved annexation (record of decision July 9, 2010)
- Next: City states preference for election within 30 days of BRB decision (by August 12, 2010)







## **Assumptions**

- Assume 2013 effective date if placed on ballot and approved (or later based on fiscal challenges)
- Renton needs sustainable funding for transition, operations and capital investments to annex. (Costs = revenues)
  - Consistent with Business Plan: maintain services to current residents while welcoming those who desire to become part of Renton
- Provide services at the same level of service as existing Renton.
- Capital needs designed to meet Renton standards
  - Phased and funded with city-wide capital needs
- Annexation would qualify for and use the .1% sales tax credit.
  - Can only be used for cost-revenue "gap"





# **Fiscal Analysis**

#### **Services**

- Fire/EMS: One engine staffed 24/7 from Skyway HQ station
- Police: Redistrict patrol areas; 2 districts to serve West Hill
- Streets: Maintain 56 additional street lane miles
- Skyway and Bryn Mawr Park operations and maintenance
- \*State sales tax credit would be requested for cost-revenue gap
- One-time transition (vehicle, equipment) costs: \$2.4M
- Annual capital (parks, surface water, streets): \$4.7M (no sales tax credit)
- When sales tax credit expires, annual shortfalls increase

## City General Fund (77.5 FTE)

Net Operating Cost (shortfall)



## **Enterprise Funds (8 FTE)**

2013 Costs 2013 Revenues \$0.6M \$0.4M

Net Enterprise Cost (shortfall)

(\$0.2M)

# **Fiscal Analysis**

	West Hill PAA (Jan 2013)	2013	2018	2023
	Expenditures (\$000)	11,143	11,877	14,278
	Subtotal Expenditures	11,143	11,877	14,278
3en	Resources from PAA	7,112	7,892	8,781
era	State Sales Tax Credit	2,326	2,576	-
General Fund	Subtotal Revenues	9,438	10,468	8,781
nd	Net Resources	(1,705)	(1,409)	(5,497)
	Shortfall (% of expenditures)	-15%	-12%	-39%
<u> </u>	Expenditures (\$000)	681	819	984
ter	Revenues	481	488	496
<b>Enterprise</b>	Net Resources	(200)	(330)	(489)
	One-time equipment/contracts	(2,842)		
	General Fund	2,432		
	Enterprise Funds	410		
	Capital program (annual)	(4,760)		
	Parks	990		
	Streets/Transportation	3,270		
7	Surface Water	500		

AHEAD OF THE CURVE



# **West Hill - Operations**

	Staffing	One-Time		Full Year		
General Fund: Operating Costs	FTE	2012	Late 2012	2013	2018	2023
Police	32.00	\$463,090	\$2,203,040	\$5,571,629	\$5,180,089	\$6,226,984
Public Works (Transportation, Maintenance)	11.00	\$464,000		\$1,799,681	\$2,163,397	\$2,600,619
Fire & Emergency Services	19.00	\$198,000		\$1,840,355	\$2,212,291	\$2,659,394
Community & Economic Development	2.50	\$140,000		\$253,403	\$304,615	\$366,178
Community Services	7.50	\$885,000		\$837,900	\$1,007,239	\$1,210,802
Finance and Information Services	0.50	\$281,512		\$102,355	\$123,041	\$147,907
Human Resources & Risk Management	1.50	\$0		\$236,287	\$284,041	\$341,446
Executive/Legislative/Judicial	3.50	\$0		\$376,498	\$452,588	\$544,056
City Attorney	1.00	\$0		\$124,784	\$150,003	\$180,319
General Fund Operations	77.50	\$2,431,602	\$2,203,040	\$11,142,893	\$11,877,304	\$14,277,705
General Fund: Operating Revenues						
State Sales Tax credit - 3rd .01%				\$2,325,984	\$2,575,711	\$0
Property Tax				\$3,306,870	\$3,562,438	\$3,837,758
Utility Tax				\$1,354,160	\$1,647,543	\$2,004,488
Sales Tax				\$192,188	\$217,443	\$246,016
Sales Tax-Criminal Justice				\$271,625	\$307,319	\$347,703
State Shared Revenues				\$397,880	\$428,630	\$461,756
Gambling Tax				\$761,250	\$820,082	\$883,462
Permit Fees				\$277,095	\$298,510	\$321,580
Fines & Forfeits				\$420,371	\$452,859	\$487,858
Cable Franchise Fees				\$119,600	\$145,512	\$177,037
Recreation Fees				\$0	\$0	\$0
Business License Fees				\$11,165	\$12,028	\$12,957
General Fund Operating Revenues				\$9,438,188	\$10,468,074	\$8,780,615
NET OPERATING REVENUES				(\$1,704,705)	(\$1,409,230)	(\$5,497,090)

## West Hill Revitalization: Partnership Efforts

### The Ask:

What kinds of funding support and resources can be brought to revitalize West Hill?

#### Ideas/Examples:

- ✓ Federal grants/ appropriations
- √ State capital \$
- City general fund
- County general fund
- ✓ School District
- Business

- Nonprofit
- ✓ Philanthropic
- Community "sweat equity"
- Creative service delivery
- Annexation
- Family partnerships
- Grants
- Loans





# **Funding Options**

## **Examples:**

# What funding tools have we considered to fill the operating gap?

- ✓ LID/Special assessment district
- Community facility district
- ✓ Differential utility rates
- ✓ Federal appropriations
- County general fund request

- ✓ State options
- ✓ Philanthropic
- ✓ Community "sweat equity"
- ✓ Creative service delivery
- Grants
- Loans





## **West Hill Election: Options**

#### 1. Do not set the West Hill annexation before voters

- Ineligible for 3<sup>rd</sup> .01% credit of state portion of sales tax
- Effectively ends annexation process for years

#### Set the West Hill annexation before voters

- Must resolve funding how to manage "gaps"
- Timing
  - Spring 2012 election, January 2013 effective date
  - November 2012 or Spring 2013 election, 2014 effective date
- Conditions?
  - Accompanying bond measure
  - Differential surface water rates

## Administration recommendation 8/2





# Discussion/Questions?



